Toyota Parts and Vehicle Logistics Centres		
Parts:	Vehicles:	
Toyota Parts Center Austria (TPCAT)	Toyota Logistics Services Czech (TLSCZ)	
Toyota Parts Centre Europe (TPCE)	Derby Logistics Centre	
Toyota Parts Centre South of France (TPCSF)	Malmö Nordic Vehicle Hub	
Toyota Parts Centre Denmark (TPCDK)	Sagunto Vehicle Hub (TLSES)	
Toyota Parts Center Finland (TPCFI)	Adapazari Vehicle Hub (TLST)	
Toyota Parts Centre Norway (TPCNO)	Valenciennes Vehicle Hub (TLSFR)	
Toyota Parts Centre Spain (TPCES)	Bytom Vehicle Hub	
Toyota Parts Centre GB (TPCGB)	Msczcznow Vehicle Hub	
Toyota Parts Center Germany (TPCDE)	Zeebrugge Vehicle Centre	
Toyota Parts Centre Greece (TPCEL)		
Toyota Parts Centre Czech (TPCCZ)		
Toyota Parts Centre Ireland (TPCIE)		
Toyota Parts Centre Poland (TPCPL)		
Toyota Parts Centre Portugal (TPCPT)		

Toyota Parts Center Austria (TPCAT)	Tovota	Parts Cen	ter Austria	a (TPCAT)
-------------------------------------	--------	-----------	-------------	-----------

Location	Stuttgarter Strasse 10/Objekt1/Top1, A-2460 Bruck an der Leitha (Austria)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Austria, Hungary, Slovak Republic, Slovenia, Croatia, Bosnia, Serbia, and Romania
Total Investment	€6.3 million
Parts & Accessories Handled	Outgoing lines: 6,400 orderlines/day
Number of Delivery Points (Retailers)	334
Employees	47 (excl. Contingency, interns, contractors)
Site Take-over	Feb-23
Launch of operations	Mar-23
Warehouse surface	11,700 m ²

Toyota Parts Centre Europe (TPCE)

Location	Industrieterrein 11 - 3290 Diest (Belgium)
Function	TPCE supplies parts and accessories to the national depots of NMSCs in Europe, to the regional TME depots and to approx. 500 delivery points in Belgium, Luxemburg, the Netherlands and the North of France.
Total Investment	€137 million
Parts & Accessories Handled	Approx. 11 million pieces per month (approx. 526.5K pcs/day binning/picking)
Number of Delivery Points (Retailers)	623
Employees	1,009 (excl. Contingency, interns, contractors)
Establishment	Jan-93
Floor surface	100,000 m ²
Land surface	24 ha.

To	ota Parts Centre South of France (TPCSF)
	ota i aito contilo coatii oi i iailoo j	

Parc industriel Rhône Vallée - 07250 Le Pouzin (France) Location €10.7 million **Total Investment** Order processing, warehousing and delivery of service parts and accessories to South of Function France, Corsica, Andorra, Malta, Morocco and Tunisia. Bar Code readers and real time radio frequency data transmissions Technology Site Completion By truck from Toyota Parts Centre Europe in Belgium Supply Routes Oct-01 Launch of Operations 49 (excl. Contingency, interns, contractors) Employment Number of Delivery Points (Retailers) Outgoing lines: approximately 6,900 orderlines/day Parts & Accessories Handled

Toyota Parts Center Denmark (TPCDK)

Warehouse surface

Location	Fynsvej 9 – 5500 Middelfart (Denmark)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Denmark and Sweden
Total Investment	€1.7 million
Parts & Accessories Handled	Outgoing lines: approximately 5,000 orderlines/day
Number of Delivery Points (Retailers)	181
Employees	45 (excl. Contingency, interns, contractors)
Launch of operations	Sep-02
Warehouse surface	10.390 m²

7,698 m²

Toyota Parts Center Finland (TPCFI)

Location	Korpivaarantie 1, PB 12 – 3003 Vantaa (Finland)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Finland, Estonia and is responsible for the replenishment of large body parts towards the central warehouse of Toyota Motor Russia in Moscow
Total Investment	€3.1 million
Parts & Accessories Handled	Outgoing lines: approximately 4,000 orderlines/day
Number of Delivery Points (Retailers)	106
Employees	32 (excl. Contingency, interns, contractors)
Launch of operations	Mar-03
Warehouse surface	11.923 m²

Toyota Parts Center Norway (TPCNO)

Location	Svelvikveien 59B, P.O.Box 66 – 3003 Drammen (Norway)
Function	Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Norway and Sweden
Total Investment	€3.8 million
Parts & Accessories Handled	Outgoing lines: approximately 8,300 orderlines/day
Number of Delivery Points (Retailers)	142
Employees	50 (excl. Contingency, interns, contractors)
Launch of operations	Nov-02
Warehouse surface	10.884 m²

Location Avenida Logistica 44 - 45200 Illescas (Toledo) (Spain) Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Spain **Function** €23.3 million Total Investment Parts & Accessories Handled Outgoing lines: approximately 6,600 orderlines/day Number of Delivery Points (Retailers) 45 (excl. Contingency, interns, contractors) **Employees** Launch of operations Mar-03 19.600 m² Warehouse surface

Toyota Parts Center GB (TPCGB)

Shackleton Way (Unit 2200), Magna Park, Lutterworth - LE17 4XP Leicestershire (UK) Location Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in the **Function** United Kingdom €10 million **Total Investment** Outgoing lines: estimated at 15,700 orderlines/day Parts & Accessories Handled Number of Delivery Points (Retailers) 81 (excl. Contingency, interns, contractors) **Employees** Launch of operations Oct-03 15.720 m² Warehouse surface

Toyota Parts Center Germany (TPCDE)

Toyota Allee 2 - 50858 Köln (Germany) Location

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Function

Germany

€9.7 million **Total Investment**

Outgoing lines: approximately at 9,000 orderlines/day Parts & Accessories Handled

Number of Delivery Points (Retailers) 527

67 (excl. Contingency, interns, contractors) **Employees**

Launch of operations Dec-03 17.963 m² Warehouse surface

Toyota Parts Centre Greece (TPCEL)

Location Thesi Kirillo - 19 300 Aspropirgos Attiki (Greece)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Function

Greece, Bulgaria, FYROM, Albania and stock replenishment to NMSC in Cyprus

Total Investment €2.4 million

Outgoing lines: approximately 3,300 orderlines/day Parts & Accessories Handled

Number of Delivery Points (Retailers)

30 (excl. Contingency, interns, contractors) **Employees**

Oct-05 Launch of operations

7.165 m² Warehouse surface

Toyota Parts Centre Czech (TPC		١
--------------------------------	--	---

Prumyslova 92 – 417 42 Krupka (Czech Republic) Location

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in the **Function**

Czech Republic and part of Germany

Total Investment

Parts & Accessories Handled Outgoing lines: approximately 4,200 orderlines/day

Number of Delivery Points (Retailers)

48 (excl. Contingency, interns, contractors) **Employees**

Jul-07 Launch of operations Warehouse surface 11.689 m²

Toyota Parts Centre Ireland (TPCIE)

Toyota House - Killeen Road - Dublin 12 (Ireland) Location

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Ireland

Total Investment € 2.1 million

Parts & Accessories Handled Outgoing lines: approximately 2,400 orderlines/day

Number of Delivery Points (Retailers)

19 (excl. Contingency, interns, contractors) **Employees**

Launch of operations Apr-04 7.020 m² Warehouse surface

Toyota Parts Centre Poland (TPCPL)

ul. Poleczki 23 – 02 822 Warszawa (Poland) Location

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Poland **Function**

, Lithuania and Latvia

Total Investment € 2.2 million

Outgoing lines: approximately 6,300 orderlines/day Parts & Accessories Handled

Number of Delivery Points (Retailers)

Employees 41 (excl. Contingency, interns, contractors)

Launch of operations 8.496 m² Warehouse surface

Toyota Parts Centre Portugal (TPCPT)

Avenida Vasco da Gama 1410 - 4431 956 Vila Nova de Gaia (Portugal) Location

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Function

Portugal and Spain

Total Investment €1.3 million

Parts & Accessories Handled Outgoing lines approximately 4,400 orderlines/day

Number of Delivery Points (Retailers)

26 (excl. Contingency, interns, contractors) **Employees**

Launch of operations May-05 10.391 m² Warehouse surface

Toyota Logistics Services Czech (TLSCZ)

Location Prumyslová zóna Ovcáry, 280 02 Kolin (Czech Republic)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in the

Czech Republic and part of Germany

Total Investment €3.5 million

2022 Vehicle Movement In: (TMMCZ, train, truck) 91,040
Out: (retailer, TMMCZ) 252, 537

...`

Number of Delivery Points (Retailers) 466

Employees 2 (excl. Contingency, interns, contractors)

Launch of operations Jul-07
Warehouse surface 11.689 m²

Derby Logistics Centre (UK)

Location Burnaston – Derbyshire DE1 9TA (UK)

Receive UK produced Corolla Hatchback and Touring Sport passenger cars and transport them to ports of export or to destination country. Receipt and transportation to

UK NMSC of France built Yaris & Proace and Czech built AYGO. Central stock and

enhancement activity of UK built vehicles destined for Norway and Denmark.

Receipts: Dispatches:

TMUK - 106,273 Imports – 109,132

Export - 108,934 Domestic - 105,557

Number of Delivery Points (Retailers) 370

2022 Vehicle Movement

2022 Vehicle Movement

Total Investment €13.4 million

Employees 10 (excl. Contingency, interns, contractors)

Completion Dec-92

Yard Space Derby: 133,000m²

Toyota Logistics Services Sweden AB Malmö - Nordic Hub

Location Lodgatan 26, 21124 Malmö (Sweden)

Nordic distribution of Toyota & Lexus vehicles, Transshipment of vehicles for Russia and Function

PDI/PPO processing

Total Investment €1.9 million

Total: 87,071 units

Preparation and retailer delivery Sweden: 26,627 Preparation and retailer delivery Denmark: 17,604 Preparation and retailer delivery Norway: 8,504

Transshipment of vehicles to Finland: 16,635 Transshipment of vehicles to Baltic: 15,330 Transshipment of vehicles to Russia: 0

Transshipment of vehicles to NATO Germany: 255

Transport modes: vessel (31,965), truck (41,661), rail (11,329)

Number of Delivery Points (Retailers) 812

Employees 3 (excl. Contingency, interns, contractors)

Phase 1: December, 2002 (160,000 m²)

Site Completion Phase 2: July, 2003 (60,000 m²)
Phase 3: December, 2004 (new quay walls)

That of Boothibor, 2001 (non quay mane

Phase 1: February, 2003
Begin Operations Phase 2: October, 2003

Phase 3: December, 2004

Total Site Area 255,000 m²

Parking Area 245,000 m² for maximum 11,500 vehicles

Building Area 3,600 m²

Toyota Logistics	S Services España S.L. Sagunto Muelle Sur, s/n, Puerto De Sagunto 46520 - Valencia (Spain)
Location	Muelle Sur, s/n, Puerto De Sagunto 46520 - Valencia (Spain)

Distribution of Toyota & Lexus vehicles to Spain, Transfer of vehicles to Gibraltar and

Portugal, PDI/PPO processing

Total Investment €9.9 million

Function

2022 Vehicle Movement

Total arrivals: 94,845

Preparation and retailer delivery to Spain: 85,604

Transfer of vehicles to Gibraltar: 5,760
Transfer of vehicles to Portugal: 2,596

Preparation and retailer delivery to Malta 1.154

Transport mode: truck and vessel

Number of Delivery Points (Retailers) 105

Employees 2 (excl. Contingency, interns, contractors)

Site CompletionMar-08Begin OperationsApr-08Total Site Area260,000 m²

Parking Area for maximum 12,000 vehicles

Building Area 4,500 m²

Toyota Logistics Services, Turkey LTD (TLST) Adapazari Vehicle Hub

Location P.K.161 Adapazare, Nehir Kenp, 54000 Sakarya (Turkey)

- Manages the safe and efficient distribution and enhancement of Turkish production of Toyota vehicles from receipt at factory line-off to delivery to different countries in and out

Function of Europe, follows the documentation,

- Monitors and supervises the operations at remote sites – Koper, Piraeus, Tbilisi,

Novorossiysk

Total Investment All investments costs are borne by Toyota Motor Manufacturing Turkey

2022 Vehicle Movement 217,197

Number of Delivery Points (Retailers) 59

Employees 3 (excl. Contingency, interns, contractors)

Launch of operations Jan-02

Yard Space Total parking and trucking area of 38,920 m² in Adapazari

Toyota Logistics Services France S.A.S. (TLSFR) Valenciennes Vehicle Hub

Parc d'Activités de la Vallée de l'Escaut-Sud, BP1, 59264 Onnaing (Valenciennes area,

Nord Pas de Calais Region) (France)

Function Pan-European distribution of Toyota vehicles, PDI / PPO processing

Total Investment €22 million

Distribution of TMMF Yaris: 255,525 produced by TMMF

Inspection of Pro-Ace in PSA Sevelnord plant: 32,457 veh

Preparation and retailer delivery for France of all Toyota & Lexus: 115,821 vehicles Preparation and retailer delivery for Germany of Yaris and Proace: 22,015 vehicles

Number of Delivery Points (Retailers) 660

2022 Vehicle Movement

Employees 23 (excl. Contingency, interns, contractors)

Site CompletionSep-00Begin OperationsJan-01Total Site Area352,000 m²

Parking Area 275,000 m² currently paved (capacity of 12,660 vehicles)

Building Area 2,700 m² of workshop and 900 m² of office

Bytom Vehicle Hub (Poland)		
Location	ul.Weglowa 2D, 41-902 Bytom Poland	
Function	Distribution of Toyota & Lexus vehicles ex TMMF/TMMCZ to POLAND + PDI/PPO processing	
Total Investment	0€ (Facilities owned by logistics partner)	
2022 Vehicle Movement	73,866	
Number of Delivery Points (Retailers)	309	
Employees	105 (employed by logistic partner)	
Start Operations	Jan-19	
Yard space	300,000 m ²	

Msczcznow Vehicle Hub (Poland)

Location	ul.Krakowska 10, Ciemno-Gnojna 96-320 Mszczonow Poland
Function	Distribution of Toyota & Lexus vehicles to Poland + PDI/PPO processing Transit Ukraine units
Total Investment	0€ (Facilities owned by logistics partner)
2022 Vehicle Movement	84,378
Number of Delivery Points (Retailers)	309
Employees	278 (employed by logistic partner)
Start Operations	Aug-99
Yard space	$300,000 \text{ m}^2$

7eeh	riidde \	Vehic	le Centre

Location	Aziestraat 2 Kaainummer 523 - 524 8380 Zeebrugge Belgium
Function	Pan-European distribution of Toyota and Lexus vehicles
Total Investment	€15.2 million
2022 Vehicle Movement	Preparation and retailer delivery Germany: 28,834 Preparation and retailer delivery Belgium & Luxemburg: 27,511 Preparation and retailer delivery Netherlands: 27,319 Preparation and retailer delivery Norway: 12,523 Transit to France: 36,081 Export of TMMF by vessel: 60,409 Export of PSA Proace by vessel: 10,154 Export TPCA by vessel: 22,075 Export Supra by vessel: 6,665 Transhipment (TMMT + CBU + TH + TSAM + US) by vessel: 89,771 Transit by rail & truck: 188,427 Transport modes: vessel, truck, rail
Number of Delivery Points (Retailers)	676
Employees	6 (excl. Contingency, interns, contractors)
Site Completion	Phase 1 : September 1, 2000 Phase 2 : October 1, 2002
Began Operations	Phase 1 : January, 2001 Phase 2 : January, 2003
Total Site Area	460,000 m²
Parking Area	420,000 m² for maximum 18,000 vehicles
Building Area	2,450 m² for workshop. 700 m² for office, meeting rooms, canteen, locker rooms, etc