

Toyota Motor Europe NV/SA

Toyota Motor Europe NV/SA (TME) oversees the wholesale sales and marketing of Toyota and Lexus vehicles, parts and accessories, and Toyota's European manufacturing and engineering operations. Toyota directly employs over 25,000 people in Europe and has invested over EUR 10 billion since 1990. Toyota's operations in Europe are supported by a network of 29 National Marketing and Sales Companies across 53 countries, a total of around 3,000 sales outlets, and nine manufacturing plants. In 2019, Toyota sold 1,089,422 Toyota and Lexus vehicles in Europe.

For more information, visit www.toyota-europe.com

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| Location | TME Head Office – Avenue Du Bourget 60, 1140 Brussels, Belgium | |
| President & CEO | Matt Harrison | |
| Establishment | October 1st 1990 | |
| More info | Toyota's European Newsroom: | http://newsroom.toyota.eu |
| | Toyota's European Website: | http://www.toyota-europe.com |
| | Follow us on Twitter: | @toyota_europe |
| | Follow us on LinkedIn: | https://www.linkedin.com/company/toyota-motor-europe |
| | Toyota Europe YouTube Channel: | http://www.youtube.com/ToyotaEurope |

LOCATIONS

TME - Head Office

TME Zaventem Technical Centre

TME Zaventem Training Centre

TME Toyota After Sales Centre

TME Toyota Europe Design Development S.A.R.L. "ED2"

TOYOTA GAZOO Racing Europe GmbH (TGR-E)

Toyota Connected Europe (TCEU)

Toyota Fleet Mobility (TFM)

Toyota Motor Europe - Head Office

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| Location | Avenue du Bourget 60 - 1140 Brussels, Belgium |
| Function | Toyota Motor Europe co-ordinates numerous functions for the region, from sales and marketing to the design, research and development of our future models. |
| Establishment | 1990 |
| Employees | 754 (excl. Contingency, interns, contractors) |
| Total Investment | approx. 1 billion EUR (TME in Belgium) |
| Floor surface | + 28,069 m ² |
| Land surface | + 117,590 m ² |

Toyota Motor Europe - Technical Centre

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| Facility | Toyota Technical Centre |
| Location | Hoge Wei, 33A 1930 Zaventem, Belgium |
| Function | Technical Centre is the location for the Research & Development (R&D), Purchasing and Production Engineering (PE) functions. From there Toyota ensures its cars match European customer's demands. R&D undertakes body, powertrain, chassis and electronics design, the selection and testing of materials and components, engine evaluation, and the adaptation of the driveability characteristics of all Toyota models. PE undertakes plant building construction and equipment and tooling preparation for mass production. Purchasing oversees the procurement of more than €3 billion of parts and materials each year. Technical Centre also houses a part of Toyota Motor Europe's Information Systems division. The newly added Production Styling function kicked off in 2016. |
| Area of Site | 19 ha. |
| Floor Surface | 26,000 m ² |
| Building Completion | Phase 1 : September 1987 |
| | Phase 2 : January 2006 (extension of workshop and office buildings) |
| | Phase 3: July 2011 (building of Proving Ground) |
| | Phase 4: TCB3 building was finalized and in use from January 2017 |
| Total Investment | €290 million |
| Employees | 898 (excl. Contingency, interns, contractors) |

Toyota Motor Europe - Training Centre

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| Location | Hoge Wei, 33C – Zaventem, Belgium |
| Function | Provides essential training to Technical and Service trainers and Repair Support staff from Toyota's NMSCs. |
| Total Investment | €7.6 million |
| Employees | 50 (excl. Contingency, interns, contractors) |
| Establishment | Oct-90 |
| Floor surface | 4,100 m ² |
| Land surface | 7 ha. |

Toyota Motor Europe - After Sales Centre

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| Location | Avenue du Bourget 60 - 1140 Brussels, Belgium |
| Function | The building houses: Quality Function (incl. Manufacturing Quality, Material & Parts Quality, Project Quality, Customer Quality Engineering, Regional & Campaign Operations, Warranty and Quality Planning) and Value Chain, including Strategy, Process and Programme Management, Operations, Product Management, Planning, Development, Technical Support, VC Quality & Homologation for Parts and Accessories. |
| Total Investment | €18.8 million |
| Employees | 175 (excl. Contingency, interns, contractors) |
| Establishment | Dec-94 |
| Floor surface | 10,000 m ² |
| Land surface | 11.7 ha.(incl. Head Office) |

Toyota Europe Design Development S.A.R.L. "ED²"

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| Location | Sophia Antipolis International Science Park - Région Provence-Alpes-Côte d'Azur Toyota Europe Design Development 2650 Route des Colles, BP 253 - 06905 Sophia-Antipolis Cedex - France |
| Function | Advanced design development (exterior design, interior design, colour design, mobility design and strategy), model production and design research. ED ² 's main objective is the creation of new design proposals and solutions for Toyota and Lexus in the Global Market. It is part of the Global Toyota design network which consists of six centers in the world. The first Yaris, "Car of the Year 2000" - produced in the Toyota plant of Valenciennes -, was one of the first models developed by this European center. Since then, ED ² has developed the Lexus SC430, Corolla & Corolla Verso, Land Cruiser, Verso, Avensis, Prius III, CS&S, MTRC, ENDO, URBAN CRUISER, Hybrid X, Concept Car iQ, FT-86 concept (Tokyo 2009), FT-CH (Detroit 2010) and PRIUS-c concept shown at Detroit 2011 MS, MEWE (LRVT 2012), CH-R (Paris 2013), Lexus LF-SA (GVA 2015), Lexus UX Concept (Paris 2016), i-TRIL(Geneva 2017), initial concept of e-Palette (CES Las Vegas), Toyota e-Trans, e-RACER, e-4me, e-Charreair, e-Care (Tokyo2019).Lexus LF30Electrified (Tokyo 2019) |
| Total Investment | 17.8 million |
| Investment Structure | 100% subsidiary of TMC |
| Employees | 40 (excl. Contingency, interns, contractors) |
| Establishment | Nov-98 |
| Start of Operations | May-00 |
| Floor surface | Approximately 6,000m ² (20% larger than former EPOC) (Total site area: about 40,000m ²) |

TOYOTA GAZOO Racing Europe GmbH (TGR-E)

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| Location | Toyota-Allee 7, D-50858 Cologne, Germany |
| Function | Comprehensive support for participation in WEC; engine supply for WRC; production car development |
| Features | Two wind tunnels, extensive R&D test and simulation facilities, production area for composites, CNC, rapid manufacturing. Workshop for maintaining race cars, as well as servicing LFA road cars. |
| Area of Site | 30,000m ² |
| Floor Surface | 55,000m ² |
| Establishment | 1979 |
| Employees | 450 (excl. Contingency, interns, contractors) |

Toyota Connected Europe (TCEU)

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| Location | 14 Handyside St, N1C 4LW London, UK |
| Function | By leveraging the power of data science, predictive intelligence, and Toyota's Mobility Services Platform, Toyota Connected Europe is building solutions to transform how customers across Europe experience mobility. |
| Establishment | Apr-18 |
| Floor surface | 409m ² |
| Employees | 62 (excl. Contingency, interns, contractors) |
| Investment | Initial investment of GBP 4.5 million |

KINTO Europe GmbH

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|---------------|---|
| Location | Toyota Allee 5, 50858 Cologne, Germany |
| Function | Marketing, sales and management of operational car leasing, including Full Service leasing, fleet management services as well as Mobility Products. https://www.kinto-mobility.eu |
| Establishment | Oct-18 (Toyota Fleet Mobility GmbH, established in October 2018, was re-named to KINTO Europe GmbH on 1 April 2021) |
| Floor surface | 368 m ² |
| Employees | 12 (excl. Contingency, interns, contractors) |
| Investment | Registered Capital EUR 5 million, Capital Surplus EUR 15 million |